

Reviewing for Results: Preparing for a second generation of Post-2015 Partnerships for Sustainable Development

ACUNS Annual Meeting 2014
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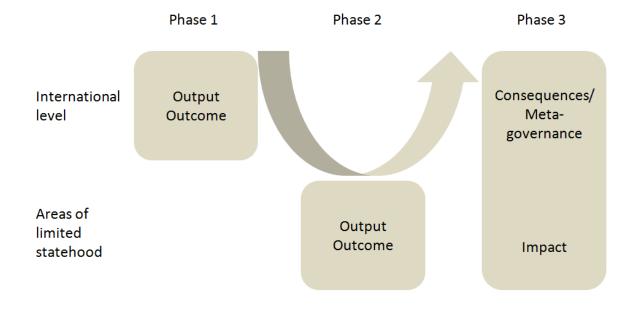


- 2002: World Summit on Sustainable Development (WSSD) in Johannesburg introduced Type II agreements
- 2012: CSD Partnership Database lists 349 SD partnerships
- effectiveness and legitimacy unknown and controversial:
 - up to 70% inactive or useless (see also Pattberg et al. 2012)
 - performance of some quite good (Beisheim/Liese 2014)
- Rio+20 outcome document The Future We Want again lists partnerships as one of the major means of implementation
 -- also for the future SDGs/Post-2015 Agenda

SFB 700/D1 Research Project: Transnational Partnerships in Areas of Limited Statehood



- Conditions for the effectiveness of partnerships (esp. in fragile settings)?
- We investigated 21 transnational partnerships for sustainable development (water & sanitation, sustainable energy, health, food, social rights) (2006-2010) and 40 of their local level projects in areas of limited statehood in Kenya, Uganda, India, Bangladesh, and Somalia (2010-13)



	PPP	Туре	DV Effectiveness	IV 1 Institutionalization			IV 2	IV 3	IV 4	IV 5
				0	Р	d	Managem ent	Capacity	Learning	Inclusion
1	GAVI	Service	3	3	3	3	3	2→3	3	2
2	GF	Service	3	3	3	3	3→2	2	2	2
3	WSUP	Service	2	3	3	2	3	2	2	2
4	GAEL	Service	2	2	2	1	2	1	1	1
5	IAVI	Knowledge Service	2	1→ 3	1→3	1→2	3	2→3	3	1
6	4C	Standards	2	3	3	3	3	2	2	3
7	SAI/SA 8000	Standards	2	3	3	3	2	2	2	2
8	GNESD	Knowledge	2	1	1	1	3	2	2	2
9	GAIN	Service	2	3	1	2	3	2	1	2
10	WCD	Standards	2	1	2	1	3	1	1	2
11	GC	Knowledge	2	1→ 2	1→ 2	1→ 2	1	2	2	2
12	BPD	Knowledge	2	1	1	1	2	2	3	2
13	PPPHW	Knowledge	2	1	1	1	2→1	2	1	1
14	REEEP	Service	2	3	2	2	2	2	2	2
15	GWP	Knowledge	1	1	1	1	1	1	2	2
16	GAWC	Service	1	1	1	1	2	1	1	1
17	GVEP	Knowledge Service	1	1→2	1→ 2	1→2	1→ 2	1	1	1
18	RBM	Service	1	1	1	1	1	2	2	2
19	IAAH	Knowledge	1	1	1	1	1	1	1	2
20	WCTE	Standards	1	1	1	1	1	1	1	1
21	CVI	Service	1	1	1	1	1	1	1	1

Results of Empirical Research: Local Legitimacy and Institutional Design Matter!



- A high degree of institutionalization

 (of obligation, of precision, and of delegation/monitoring)
 explains effectiveness in cases of service-providing and standard-setting partnerships, while it is less relevant for knowledge networks.
- Good transnational process management: independent secretariat, excellent communication infrastructure, institutionalized conflict-management, institutionalized learning
- Good local project management:
 participatory bottom-up approach, continuous monitoring and change
 management, flexible customizing of services, building sustainable long term business case for local actors, capacity development measures
- ... and securing adequate resources for all that.
- → institutional design matters: it needs to fit the task (adaptive best-fit design)

Local level research



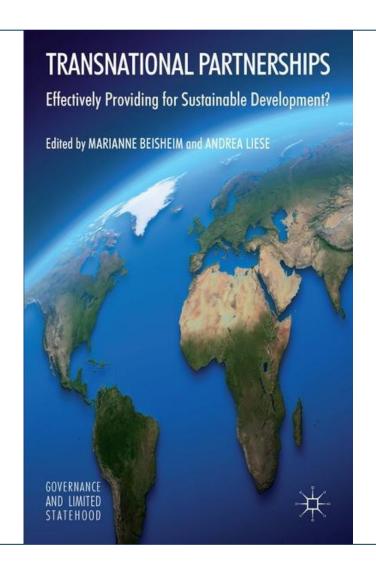




Kibera, Nairobi – 2012

Research Results: Book out!





Palgrave Macmillan 2014

Third Phase of SFB700/D1 Research Project on SD Partnerships: Impact and Meta-Governance



- Until 2017, we keep assessing the broader and long-term **impact** and also focus on the **meta-governance** of SD partnerships,
- especially at UN level, i.e. activities and provisions for SD partnerships (in the context of the Post-2015 Agenda(SDGs)
- So far no systematic and critical evaluation attempts
 - neither with CSD's database nor
 - at CSD's annual Partnership Fair or
 - at Rio+20's Partnership Forum

but rather "show-cases" & promotion of concept



Working hypothesis:

- Better "meta-governance" could improve partnership performance
- A review prior to replication and scaling-up would enhance performance

Research Questions:

- Given the experiences of the past 12 years, what "lessons learned" on partnerships did the UN System secure?
- How does the UN system attempt enhance partnership effectiveness?
 Will this also influence the institutional design and the management of of new partnerships and existing ones?

First Impressions: Improving the UN-Framework for SD Partnerships





UNDESA's info-note on requirements for registration:

"All commitments to be registered should be *specific, measurable, funded, new* ... In order to facilitate *periodic reporting* on progress of implementation, it is important that *at least one tangible deliverable* is specified, along with the estimated *timeline* for completion. *Resources* devoted to the delivery of commitments should also be specified, incl. financing, staff or technical expertise, and in-kind contribution."

So far (only) 196 Partnerships for SD listed in new registry.





Ban Ki-moon promotes new UN Partnership Facility

- Facility will "ensure accountability, integrity and transparency; provide common partnership support services; create a partnership focal point network..."
- Overcoming (...) operational challenges:
 - Promoting and improving monitoring and evaluation
 - Improving knowledge-sharing
 - Improving coordination ...



High-level political forum



Resolution 67/290, July 2013:

- (8) Decides that the forum, under the auspices of the ECOSOC, shall conduct regular reviews, starting in 2016, (...) within the context of the post-2015 development agenda, and further decides that those reviews (...)
- (c) Shall provide a platform for partnerships, (...);

SDG consultations background paper, 11 Nov 2013

Starting in 2016, the HLPF will conduct state-led voluntary country and UN entity review that will include a *platform for partnerships* (...)



LEADING THE WAY TO THE FUTURE WE WANT

Sustainable Development in Action

SD IN ACTION
REGISTRY OF
VOLUNTARY INITIATIVES

REGISTER NOW

- Rio+20 Voluntary Commitments
- Higher Education Sustainability Initiative
- Every Woman Every Child
- Global Compact
- Sustainable Energy for All
- Partnerships for Sustainable Development
- Green economy policies

ANNUAL REPORTING

on Sustainable
Development
... to provide political leadership
on sustainable development in

political forum

High-level

... to subsequently replace the Commission on Sustainable Development (CSD); ... expected to convene its first session at the start of the 68th session of the General Assembly (September 2013)

the intergovernmental process;

















"A platform for partnerships" ... = annual reporting to HLPF?

but if so -- how exactly?

- HLPF Mutual Country Review: include national/bilateral SD partnerships?
- HLPF Thematic Review: include those trans/national SD partnerships with a focus on the annual ECOSOC/HLPF theme?
- Partnership Forum/Facility: Review annual reports of all registered SD partnerships → outcome report discussed at HLPF? Mandatory or voluntary? Exclude those who do not deliver annual report from Registry?
- HLPF political guidance: Provide guidelines and criteria for new Post-2015 partnerships?

Further Reading



Follow this project : www.sfb-governance.de/ppp

Beisheim, Marianne/Liese, Andrea (Eds.) 2014: Transnational Partnerships: Effectively Providing for Sustainable Development?, Houndmills: Palgrave Macmillan.

Beisheim, Marianne 2012: Partnerships for Sustainable Development. Why and How Rio+20 Must Improve the Framework for Multi-stakeholder Partnerships, SWP Research Paper, 2012/RP 03, February 2012. (free download)